CLIENT COMPANY ONLY

RAIL-BALTICA PROJECT

JANAR SUTT

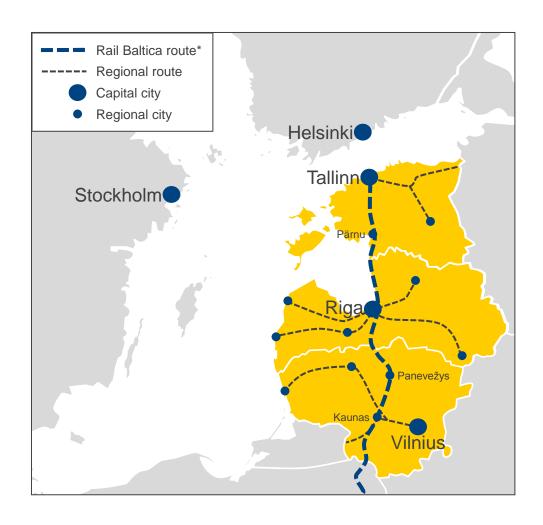
14 October 2014

Business Sweden Baltic States Unit

- Background of Rail Baltica project
- Structure of ownership and financing
- Services and products of interest
- Recommendations
- Business Sweden



BALTIC STATES



| | Estonia | Latvia | Lithuania |
|--|---------------------|---------------------------|------------------------------|
| Capital city | Tallinn | Riga | Vilnius |
| GDP, current, M EUR | 18,6 | 23,4 | 34,6 |
| Population, million | 1,3 | 2,0 | 3,0 |
| Railroad monopoly company | AS Eesti Raudtee | VAS Latvijas dzelzceļš | AB Lietuvos geležinkeliai |
| Rail network, km | 1 196 | 1 859 | 1 768 |
| Cargo load, annual, million tkm | 43 682 | 55 831 | 48 028 |
| Passengers, annual, million passenger km | 223 | 721 | 278 |
| Rail Baltica network to be constructed | 229 | 235 | 264 |



BACKGROUND AND MILESTONES IN THE PROJECT

- Historically, transportation in the Baltic countries has been linked on an east-west axis. Most rail freight traffic originates from Russia and as such, rail organisations in all 3 Baltic countries have been geared up to servicing that market.
- For all intents and purposes, the Baltic rail system is incompatible with mainland European standards, as rail transport services are provided through the 1520 mm gauge. Within the European Union, there is a full consensus that the 3 countries need to be fully integrated into the wider rail transport system.

DEVELOPMENT OF RAIL BALTICA TO THIS DAY

The idea of Rail Baltica first appeared in "Vision and Strategies around the Baltic Sea 2010" Rail Baltica Coordination Group agreed on the key aspects to be considered for investment Strategic study of the Rail Baltica railway recognized that none of the identified options had a dominant business case Governments in Baltic countries agreed on establishment of joint venture for Rail Baltica project implementation

1994



2001

1

2002

2003

004

⁰⁰⁵ **2006**

2006 2007

2008

2009

2010

2011

2012

2013 2014

The Rail Baltica was identified as a priority project in revised TEN-T guidelines

Declaration of Intent signed by the transport ministers of the four project countries and Finland AECOM Ltd developed a feasibility study for a standard gauge (1435 mm) railroad line in the Baltic countries

SOURCE: INTERVIEWS, MEDIA MONITORING

THE TIMELINE IS INDICATIVE AND EVENTUAL DELAYS ARE POSSIBLE

BUSINESS SWEDEN 2014-10-15



THE WAY FORWARD

- ▶ Rail Baltica is still at an early planning and design stage holding companies are being established, final railway route is not decided upon, further planning and design stage works are expected to be procured in 2017.
- A broad level political agreement has been reached, and the project implementation is planned to continue with these indicative milestones.

INDICATIVE TIMELINE OF RAIL BALTICA DEVELOPMENT MILESTONES



SOURCE: INTERVIEWS, MEDIA MONITORING

Polish border to

Kaunas will be finished

THE TIMELINE IS INDICATIVE AND EVENTUAL DELAYS ARE POSSIBLE

railway will be

completed

BUSINESS SWEDEN 2014-10-15

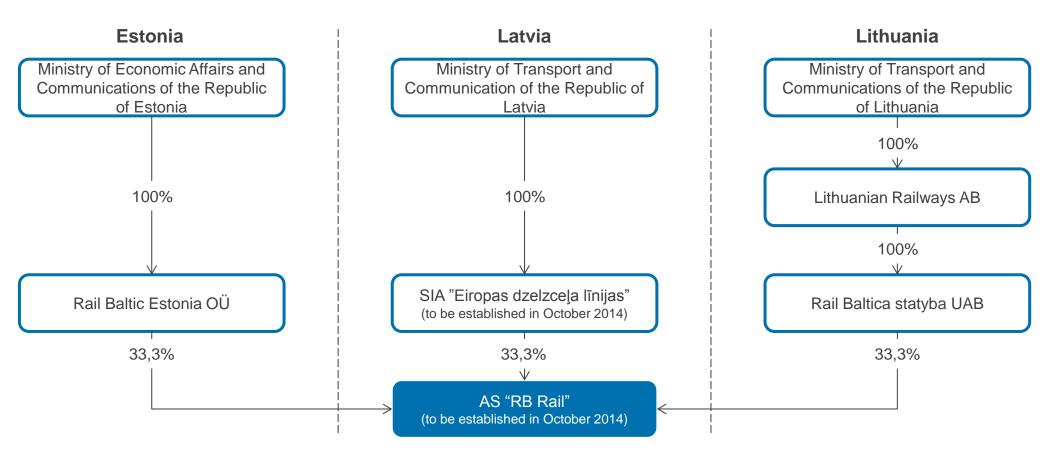
technical specifications

prepared

- Background of Rail Baltica project
- Structure of ownership and financing
- Services and products of interest
- Recommendations
- Business Sweden



JOINT-VENTURE OWNERSHIP STRUCTURE



- The responsible body for the procurement process will be either the Joint Venture AS "RB Rail", or institutions in each country
- EU funds will be split between countries in either case and the newly built infrastructure will be owned by state companies in each country

SOURCE: INTERVIEWS, MEDIA MONITORING

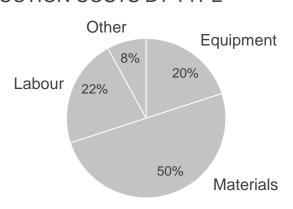


FINANCING

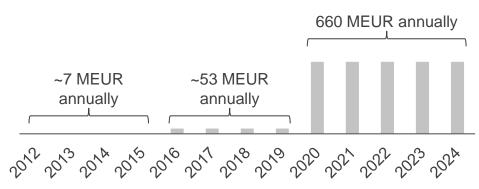
ESTIMATED INVESTMENTS IN THE COUNTRIES, MEUR

1 222 1 274 1 043 1 196 935 Land Construction Estonia Latvia Lithuania

CONSTRUCTION COSTS BY TYPE



ESTIMATED INVESTMENT SPLIT BY YEAR



- Up to 85% of all costs will be covered by EU funds
- Estimated cost per kilometre is 5 M EUR in rural areas and 6-7 M EUR in urban areas
- Important note: costs are based on AECOM's feasibility study in 2011, therefore prices may inflate significantly by the beginning of constructions in 2020

SOURCE: RAIL BALTICA FEASIBILITY STUDY 2011 BY AECOM LTD.

BUSINESS SWEDEN 2014-10-15

- Background of Rail Baltica project
- Structure of ownership and financing
- Services and products of interest
- Recommendations
- Business Sweden

SERVICES WILL BE PROCURED IN THE COMING YEARS

PROCUREMENT DATABASES SHOULD BE FOLLOWED CLOSELY

- Initial studies have been contracted in all countries using different approaches Estonia contracted more work on a single tender, while Latvia and Lithuania split the tenders.
- Latvian Ministry of Transport plans to call tenders on Drafting Technical parameters of infrastructure for the multimodal cargo center on the Riga roundabout, Drafting Technical parameters of Riga central terminal station and Drafting Railway traffic management model in October or November 2014

INDICATIVE TIMELINE OF RAIL BALTICA DEVELOPMENT

Joint company "RB Rail" for construction of Kaunas-Riga-Tallinn railway will be established Tenders for technical design, topographic surveys, geotechnical investigations* and design supervision can be expected

Construction of Kaunas-Riga-Tallinn railway will begin

2014

2015

2016

2017

2018

2019

2020

Detailed technical studies, environmental impact assessments, sketch designs will be ready in all three countries

Tenders for construction, design supervision and site supervision can be expected

THE TIMELINE IS INDICATIVE AND EVENTUAL DELAYS ARE POSSIBLE
* GEOTECHNICAL INVESTIGATIONS ARE ALREADY CONTRACTED IN ESTONIA



CONSTRUCTION WORKS EXPECTED TO START IN 2020

POTENTIAL SUPPLIERS SHOULD APPROACH CONTRACTORS EARLIER

Tracks

- Earthworks (fills, cavities, soil change)
- Railway tracks (rails, sleepers, broken stone ballast)
- **Switches**

Buildings

- Passenger station construction/upgrades
- Intermodal terminal
- Maintenance facilities

Power network

- Power supply
- Traction power substations (TPS)
- Overhead contact line system

Signalling

- Signalling, centralisation, blocking network
- **Telecommunications**
- **GSM-R** network

Engineering

- Road, pedestrian, animal, water crossings (bridges and culverts)
- Landscape design
- Noise reduction measures and safety barriers

SOURCE: INTERVIEWS

POSSIBILITIES FOR SWEDISH COMPANIES

VOICES FROM THE MARKETS



Technologically advanced products and services are most likely to be of bigger interest, starting from design and engineering consultancy services within planning and design phase and following up with involvement in construction works and supply of technological equipment.

Supplying civil engineering services is more complicated due to material and labour intensive nature and price sensitive market, however there are good examples of co-operation in this sector as well.

There are several categories of specialised electric and electronic products where no local production exists in Latvia and all needed equipment has to be imported. In some of these categories there are only a few producers in Europe, for those the success possibility is.

Source in railway industry

- Background of Rail Baltica project
- Structure of ownership and financing
- Services and products of interest
- Recommendations

Business Sweden

BUSINESS SWEDEN 2014-10-15 13

RECOMMENDATIONS

Monitor

Stay updated and monitor the project development from public information sources. Most likely a new project website will be created after establishment of the management company.

Research

For successful participation at large construction tenders, in-depth knowledge of the market should be acquired by conducting studies and market research activities.

Cooperate

Cooperation and joint participation with Latvian, Estonian and Lithuanian companies will increase competitiveness and thus the chance of success.

Participate

The biggest possibilities for Swedish companies are in the sectors with highly qualified services and technologically advanced products.

- Background of Rail Baltica project
- Structure of ownership and financing
- Services and products of interest
- Recommendations
- Business Sweden

BUSINESS SWEDEN 2014-10-15 15



- Business Sweden –
 The Swedish Trade and Invest Council
- Our mission Export and investment
- We make it easier for Swedish companies to do business abroad and we make Sweden more attractive to do business with
- Owned by the Swedish Government and the industry, represented by the Swedish Foreign Trade Association



OUR SERVICES



- Examine possibilities
 - Information & Knowledge
 - Export advice
 - Market selection



- Select strategy
 - Market analysis
 - Market check
- Partner search
- Visit program
- Acquisition support



- Establish presence
 - Recruitment
 - Incorporation
 - Local search
 - Flexible office solution
 - Purchasing



- Develop business
 - Sales and marketing support
 - Seminars and events
 - International procurement



BUSINESS SWEDEN IN SWEDEN AND THE BALTIC STATES

| Stockholm | Tallinn | Riga | Vilnius |
|---|---|---|---|
| World Trade Center, Klarabergsviadukten 70 Stockholm | Narva mnt 5 10147 Tallinn Estonia | Kr. Barona str. 13/15 LV-1011 Riga Latvia | A. Gostauto str. 40b LT-01112 Vilnius Lithuania |
| +46 8 588 660 00 | +372 665 18 00 | +371 6 782 80 46 | +370 5 212 61 55 |
| info@business- sweden.se | estland@business- sweden.se | lettland@business- sweden.se | litauen@business- sweden.se |

www.business-sweden.se

BUSINESS SWEDEN 2014-10-15 16